

Return to Ray J.

Ray,

*I believe
our conversation
on this matter*

11 January 1967

*is all required
for now*

Thanks

Carl

NOTE FOR: Carl

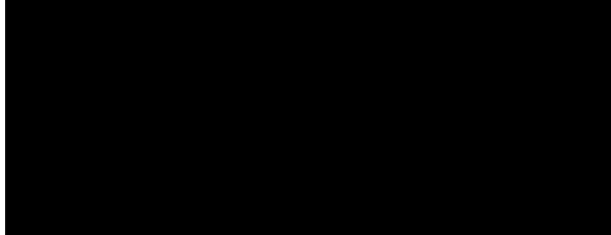
1. One of the tasks which Dr. Wheelon had in mind when I started working for him as a Special Assistant was for me to do the day-by-day work which would enable him to function as a single point of control and management for the Director with regard to the Agency's interests and responsibilities in the NRP. At that time it was clear that the Agency was poorly organized to deal with the NRP because NIPE, COMOR, and other groups all felt they had a direct part of the action. This allowed the NRO to play one Agency component off against the other and potentially could have led to embarrassing positions for the Director as a Member of the Executive Committee of the NRP.

2. I prepared several drafts of a memorandum to be issued by the DCI which would clearly establish the DD/S&T in a staff position to the DCI as the principal Agency officer for NRP matters. This was proceeding pretty well, but stopped when Bud reached his NRO Waterloo followed by the personal designation of Mr. Sheldon as Director of Reconnaissance by the DCI. The emotional environment never really settled sufficiently so that this really vital matter of effective staff support to the Director for NRO matters could be objectively considered again. We continue to come off second best in this arena to the detriment of our national as well as the Agency's future capability, and a continuation of this erosion is inevitable so long as the Agency does not do its homework. This is especially true in terms of conceiving and initiating programs for the future including the associated R&D.

3. I believe that the last draft which I prepared for Bud assigned the responsibility for staff assistance to the right place within the Agency, and is more explicit and comprehensive than the memorandum designating Mr. Sheldon as Director of Overhead Reconnaissance, even though that memorandum copies

-2-

much of the content of my earlier drafts. I have attached copies of these papers which you may wish to compare. I would be happy to bring this draft up to date if you feel that the need for these changes are now appreciated, and that such a proposal would be objectively considered.



STATINTL